

**Laying The Foundation For
Better Decision Making
With Capability Portfolio
Management**



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Herzlich Willkommen!



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01

Introduction to Capability Portfolio Management

02

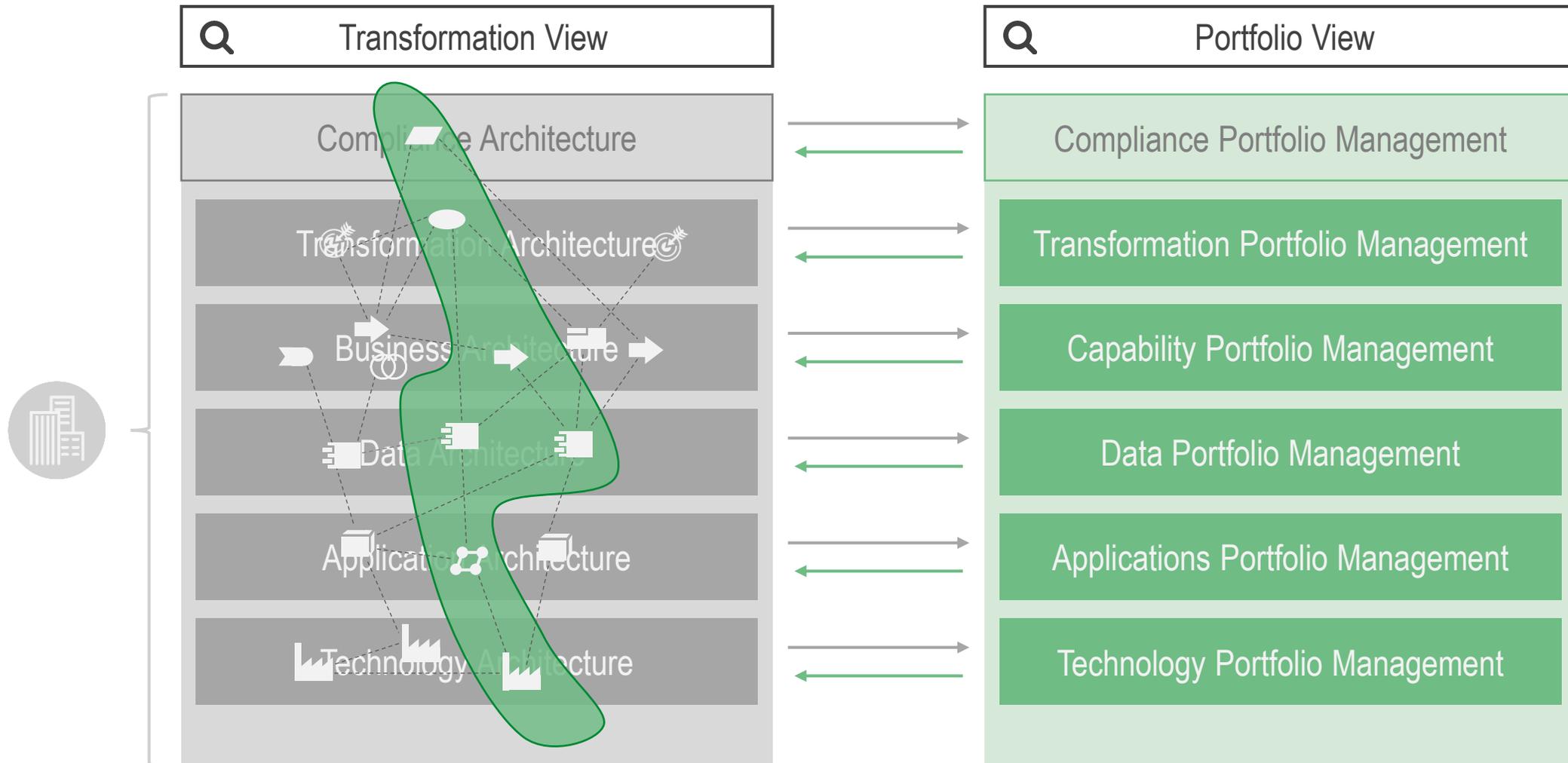
Capability Portfolio Management in ADOIT

03

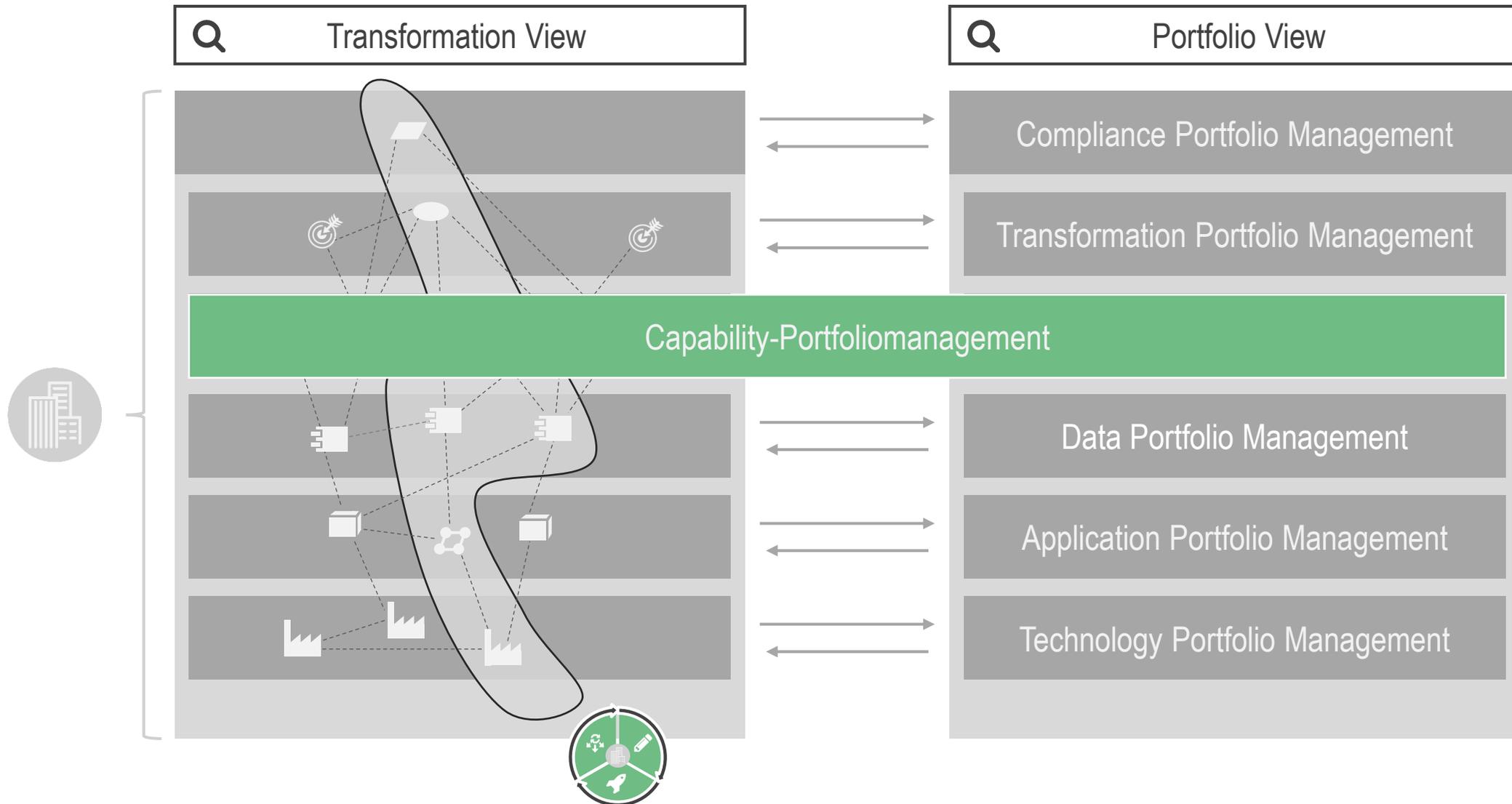
Other Focus-Week Contributions



Einführung in das Enterprise Architecture Management (EAM)



Einführung in das Enterprise Architecture Management (EAM)



Capability as a concept



Definition TOGAF: “An ability that an organization, person, or system possesses.” (vgl. The Open Group 2018, Abschn. 3.30)

A capability represents a competence that an organization or a group of organizations possesses and aims to possess.

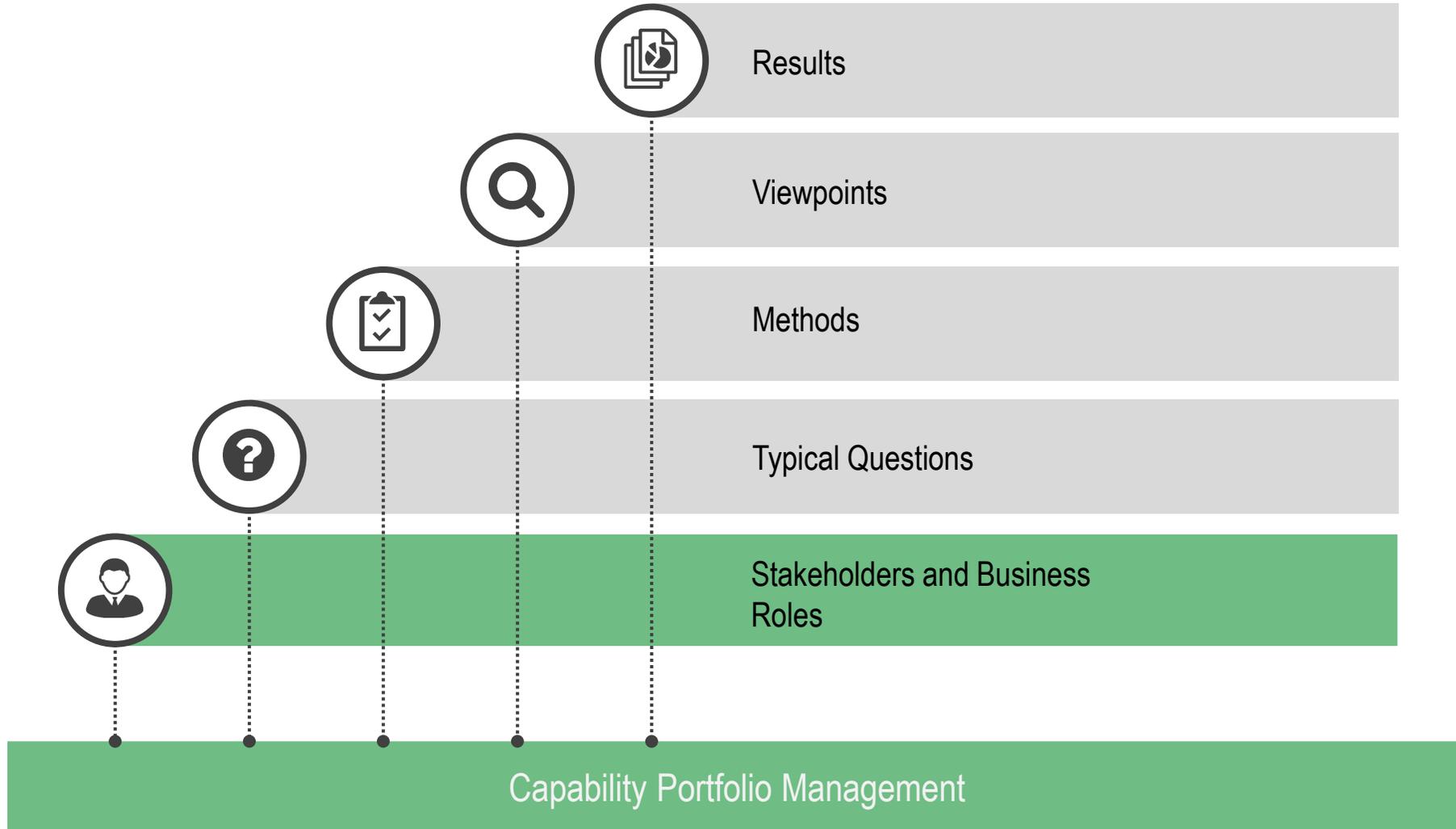
For the provision and use of the capabilities, a bundle of resources is necessary, often consisting of people, organizations, processes, data and technologies.

The following best practices will help you define the terms ...

- A skill describes what the organization can do: “How”, “Where”, and “Why” are not part of such a description.
- While a capability defines the “what”, a process describes the “how” and in detail how a capability is implemented.

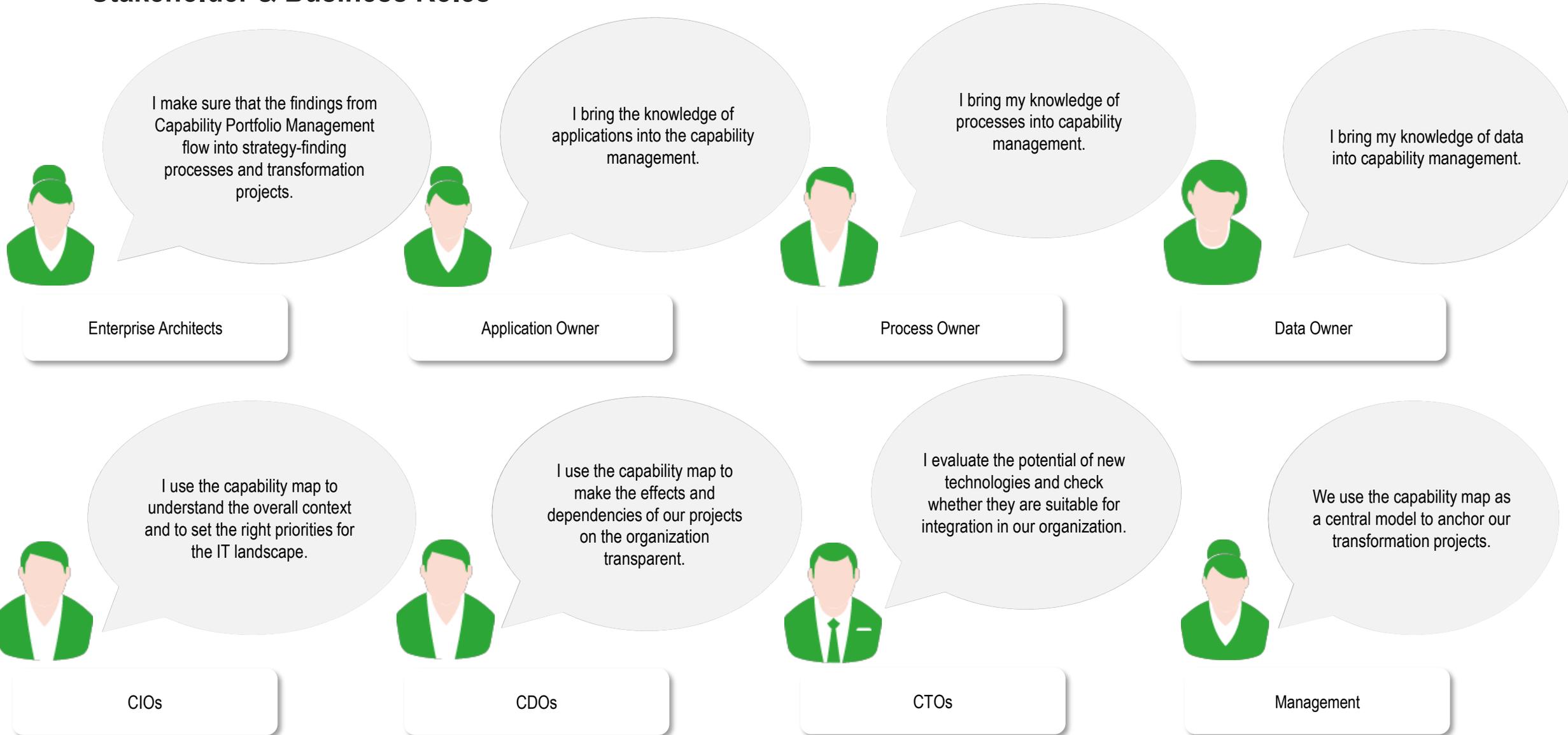
Capability Portfolio Management

Introduction to Capability Portfolio Management



Introduction to Capability Portfolio Management

Stakeholder & Business Roles



Introduction to Capability Portfolio Management

Questions



What **capabilities** do we possess in our organisation?



What business capabilities does the organisation need to **invest** in?



What effects does a **transformation project** have on the enterprise architecture?



What **differentiates** the organization from **its competitors**?

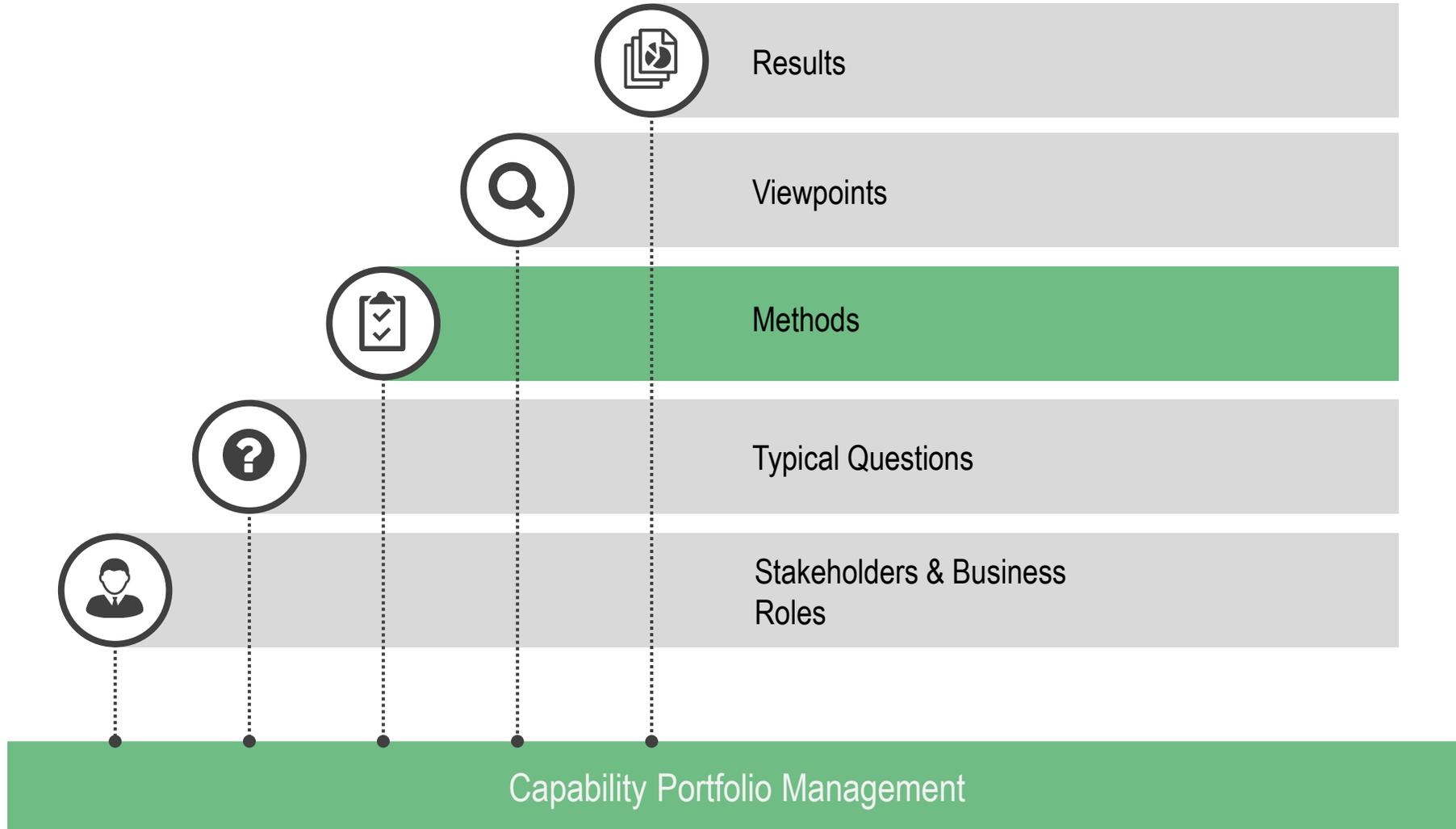


Which stakeholders, business processes and/or technologies are necessary to secure a **competitive advantage**?



Which business processes, application components, technologies or data are required to **achieve a business goal or to implement a business strategy**?

Introduction to Capability Portfolio Management



Introduction to Capability Portfolio Management

Approach

1 Identify capabilities

- Define scope
- Analyse business model, strategies and goals
- Derive capabilities

2 Document capabilities

- Document capabilities
- Structure capabilities
- Create a Capability Map erstellen

3 Analyse and assess capabilities

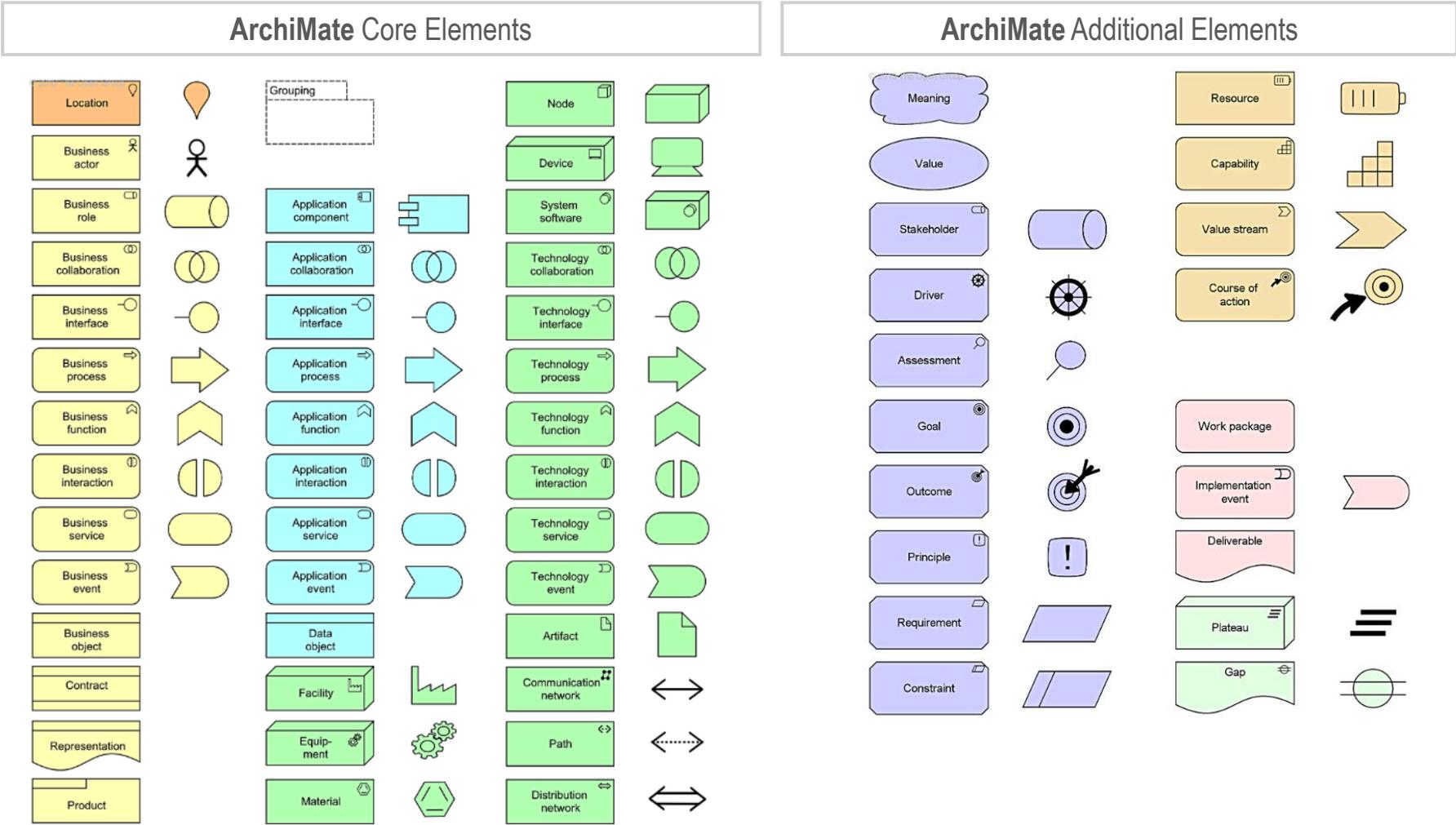
- Define criteria for evaluation
- Assess capabilities

4 Derive measures

- Derive measures for capabilities that need to be optimised
- Describe the transformation project

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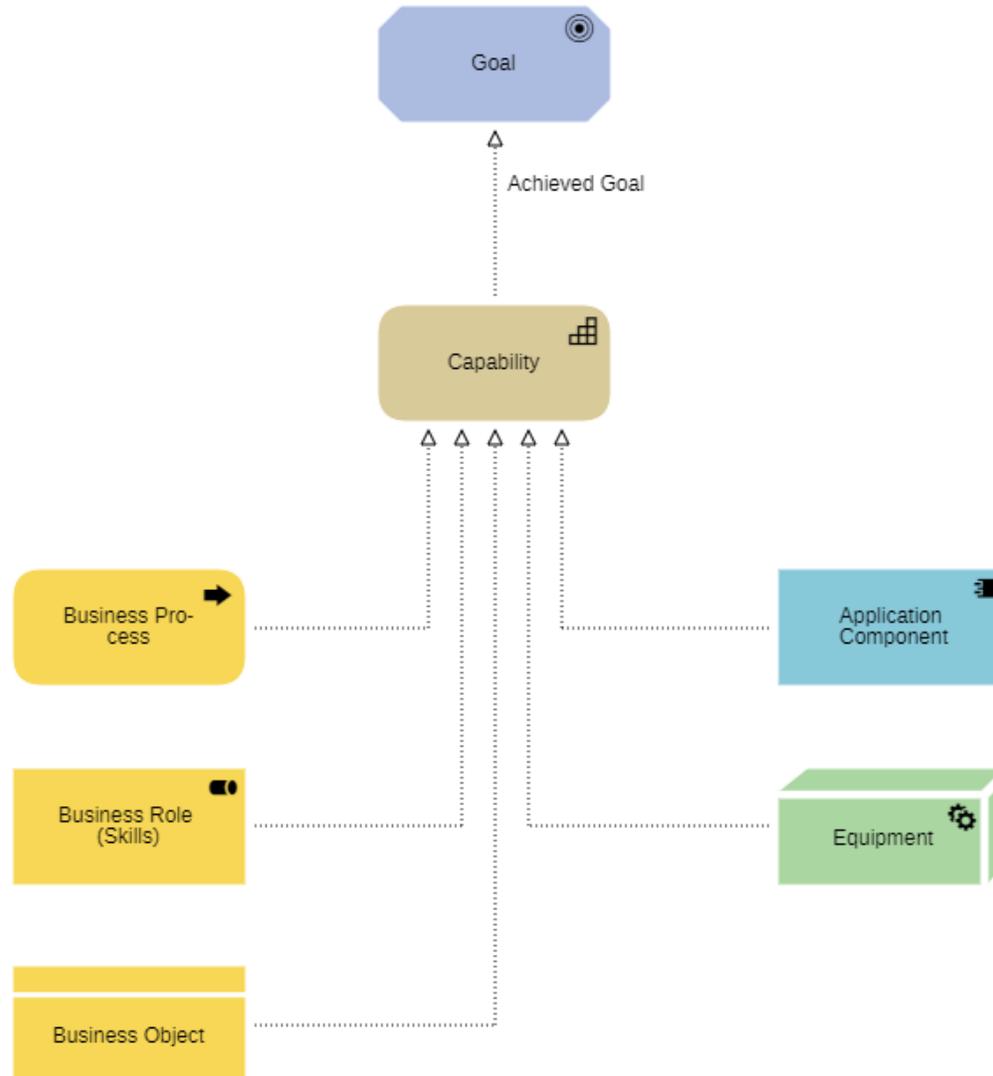
Viewpoints



Source: <http://pubs.opengroup.org/architecture/archimate3-doc/>

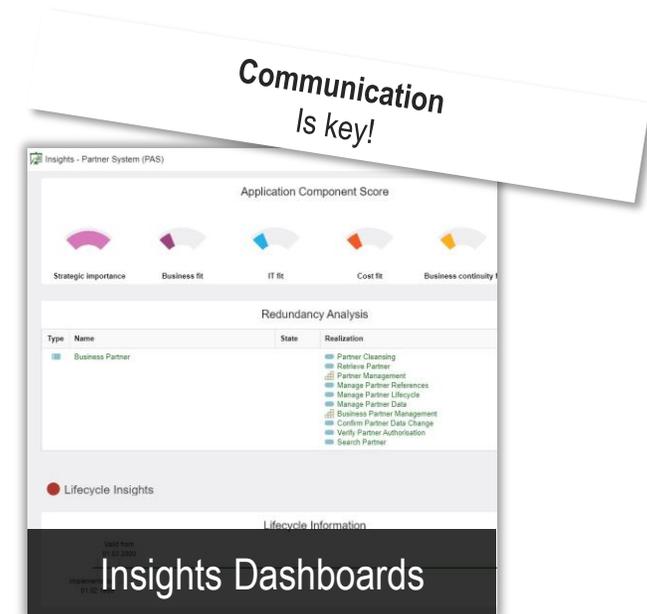
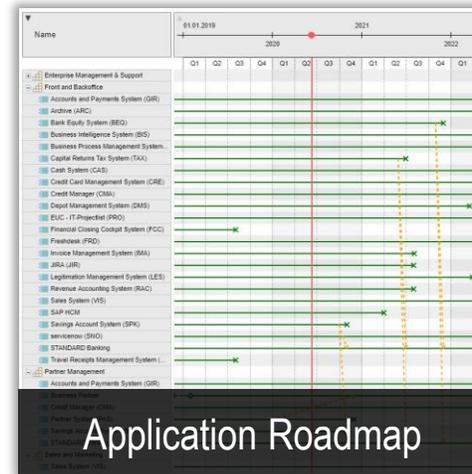
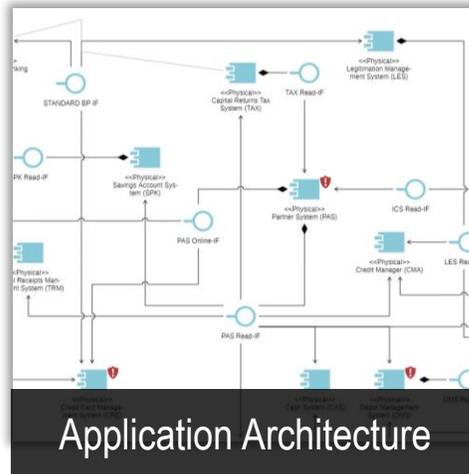
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Viewpoints



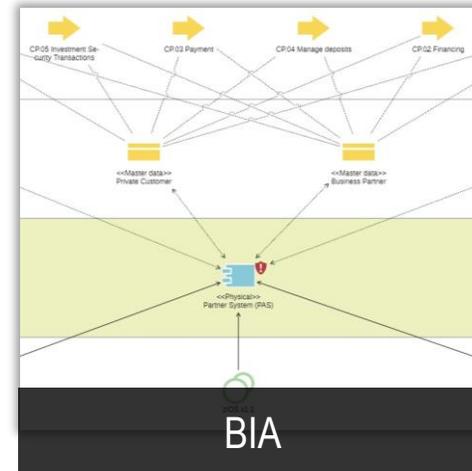
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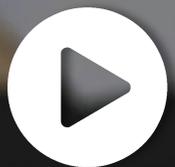
Results



	Credit Card Management System	Credit Manager (CMA)	Depot Management System (DMS)	Freight
Account	R	W	R	
Business Partner			R	
Contract			R	R
Deposit				R
Loan			R	W
Offer			R	
Partner			R	
Partner Address	R			
Private Customer			R	

Matrix Analysis





Live-Demo



ADOIT

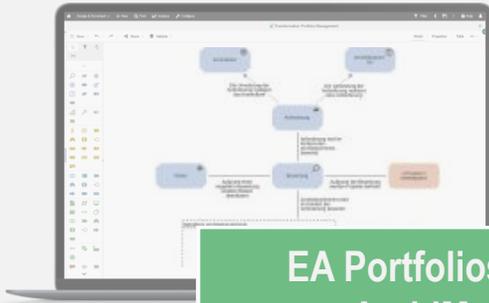
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Focus Week: User-Centric EA Portfolios

ArchiMate®

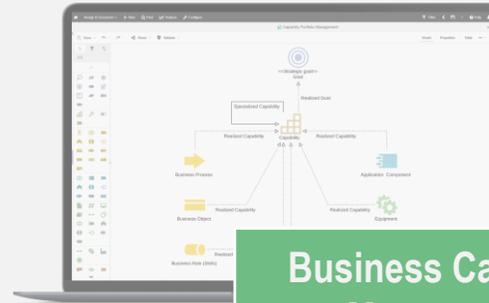
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Session 1



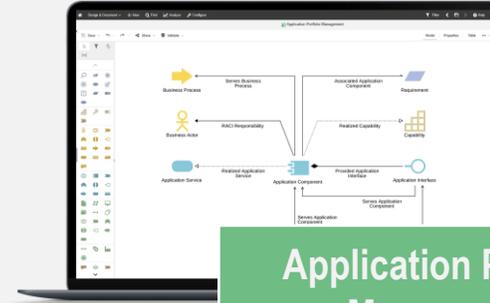
EA Portfolios with ArchiMate

Session 2



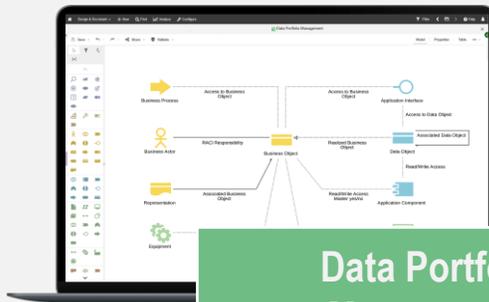
Business Capability Management

Session 3



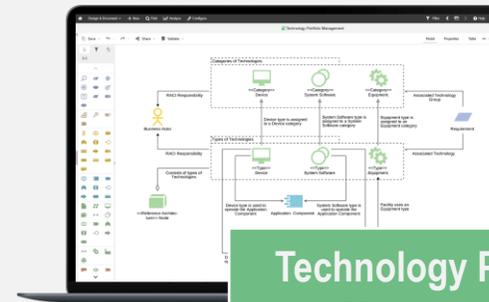
Application Portfolio Management

Session 4



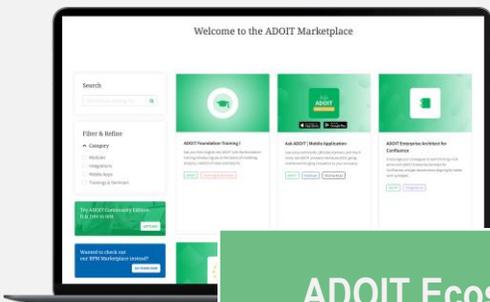
Data Portfolio Management

Session 5



Technology Portfolio Management

Session 6



ADOIT Ecosystem

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